



LANXESS – Conference Presentation Q3 / 2016

Moving forward – strategically and operationally

Investor Relations

LANXESS
Energizing Chemistry

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Important Additional Information

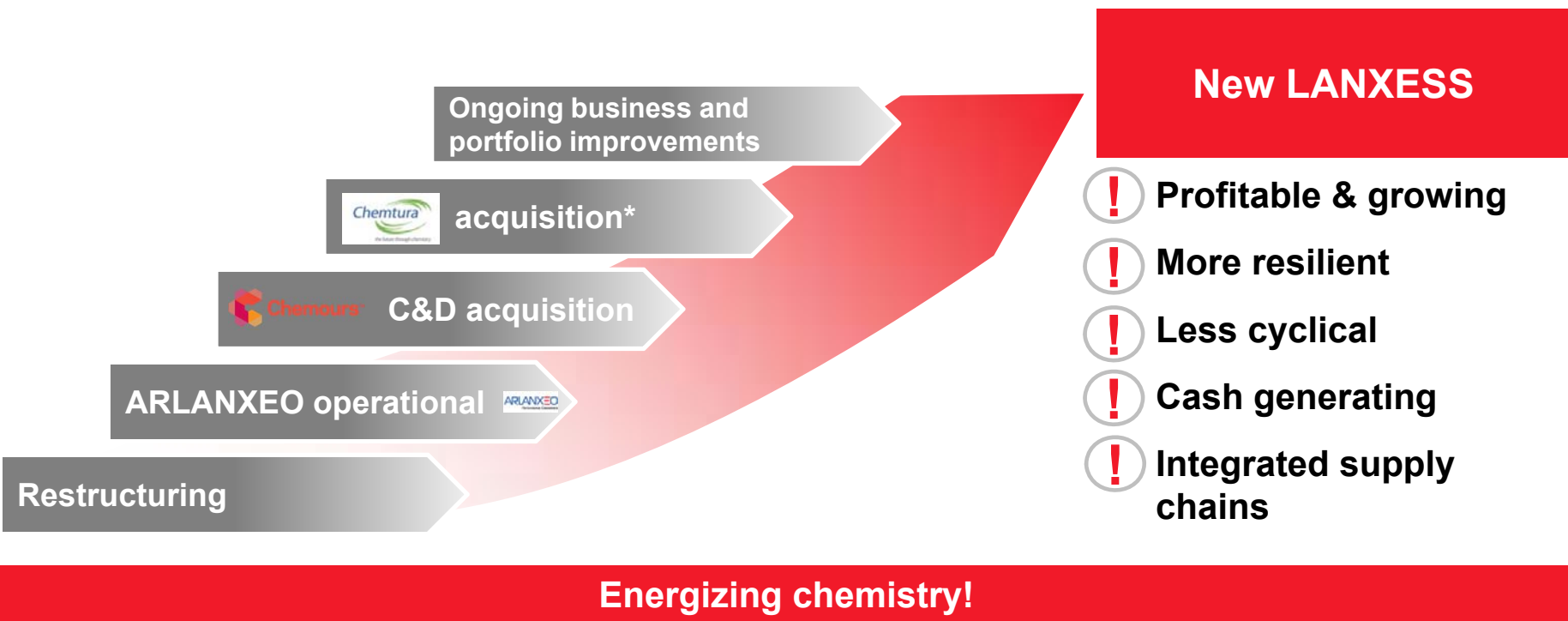
This communication may be deemed to be solicitation material in respect of the proposed acquisition of Chemtura Corp. by LANXESS AG. The proposed acquisition will be submitted to the stockholders of Chemtura Corp. for their consideration. In connection therewith, on November 4, 2016, Chemtura Corp. filed a preliminary proxy statement with the U.S. Securities and Exchange Commission ("SEC"). Chemtura Corp. intends to file a definitive proxy statement and mail such proxy statement to its stockholders of record. **BEFORE MAKING ANY VOTING OR ANY INVESTMENT DECISION, INVESTORS AND STOCKHOLDERS ARE URGED TO READ THE DEFINITIVE PROXY STATEMENT REGARDING THE PROPOSED TRANSACTION AND ANY OTHER RELEVANT DOCUMENTS FILED OR TO BE FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTION.** Investors and stockholders will be able to obtain free copies of the proxy statement, any amendments or supplements thereto and other documents containing important information about Chemtura Corp., once such documents are filed with the SEC, through the website maintained by the SEC at www.sec.gov. Copies of the documents filed with the SEC by Chemtura Corp. will be available free of charge on Chemtura Corp.'s website at <http://investor.chemtura.com> under the heading "Financials & Filings". Stockholders of Chemtura Corp. may also obtain a free copy of the definitive proxy statement by contacting Chemtura Corp.'s Investor Relations Department at (203) 573-2153.

Agenda

- **Building a more resilient New LANXESS**
- Q3 2016 and guidance – Moving forward strategically and operationally
- Backup

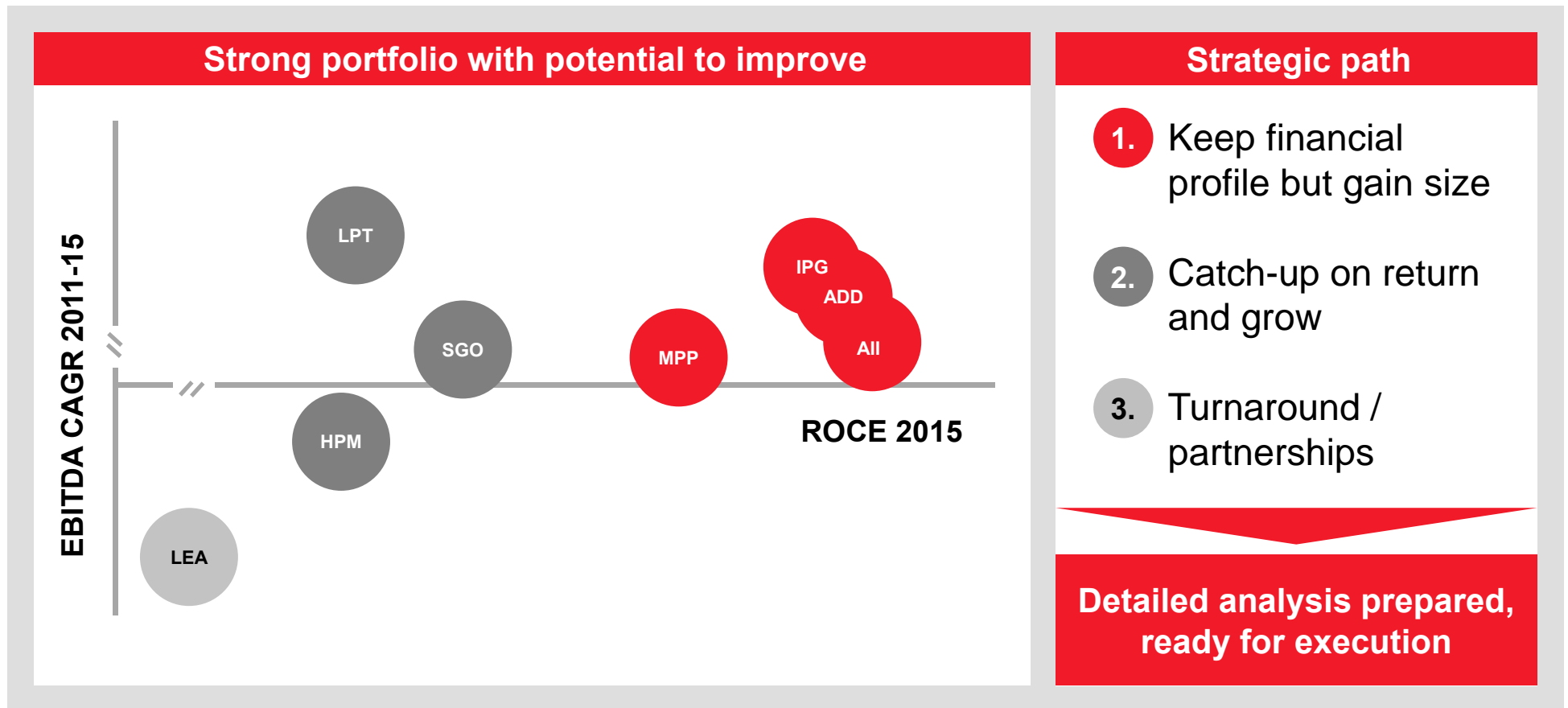
On track to change the company into the New LANXESS

Our path towards the New LANXESS

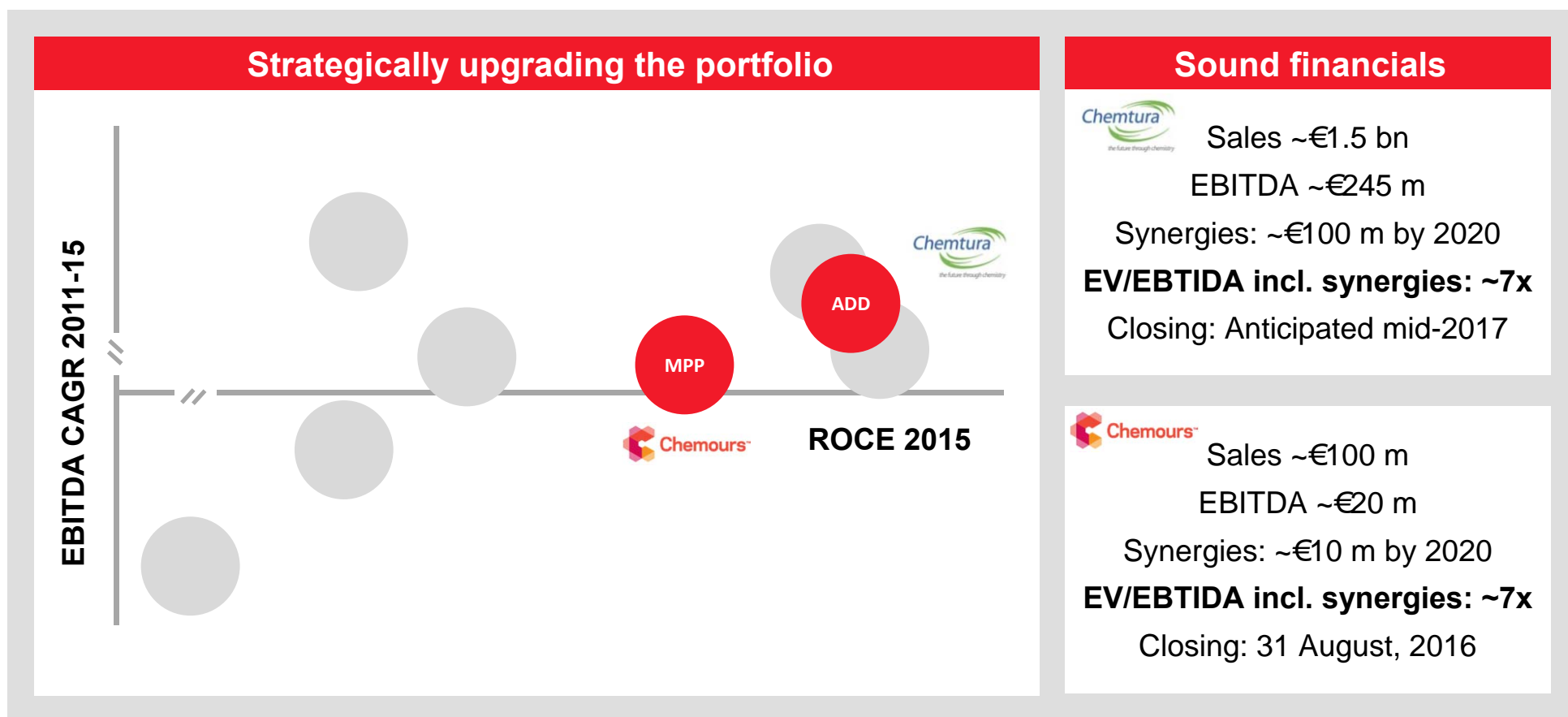


* Closing expected mid-2017

Dedicated value maximizing strategy for each business unit



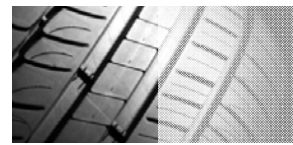
2 out of 8 business units have already been upgraded through strategic portfolio management



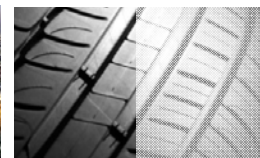
Sales and EBITDA are based on Q2 2016 LTM, USD/EUR 1.10

New LANXESS: Four strong pillars after Chemtura integration

Transformation



50% owned by Saudi Aramco as of April 1, 2016*



Advanced Intermediates

Performance Additives**

High Performance Materials

Performance Chemicals

ARLANXEO
joint venture for synthetic rubber

New LANXESS






More resilient – Strong cash generation – Solid platform for growth

* ARLANXEO to be fully consolidated for the first three years by LANXESS (as of April 1, 2016)

** Future reporting structure after closing of Chemtura acquisition

A more diversified and balanced portfolio

Well balanced business set-up

Sales [€]	~2.0 bn	~2.0 bn	~1.5 bn	~1.5 bn	~3 bn
	Advanced Intermediates	Performance Additives**	High Performance Materials	Performance Chemicals	ARLANXEO* joint venture for synthetic rubber
					
Key strategic rationale	Building a global and resilient intermediates player	Creating a major, global additives business	Building an integrated engineering plastics player	Building a specialty division	Market leading in production and marketing of synthetic rubber

* ARLANXEO to be fully consolidated for the first three years (as of April 1, 2016)

** Future reporting structure after closing of Chemtura acquisition

A better end market exposure

LANXESS in 2015

End market split by sales



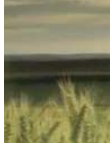




New LANXESS ~2017

End market split by sales excl. ARLANXEO and incl. Chemtura



More diversified and resilient

Further potential for portfolio optimization

	Advanced Intermediates	Advanced Industrial Intermediates Saltigo	
	Performance Additives*	Additives ⋮	✓
	High Performance Materials	High Performance Materials Urethanes*	
	Performance Chemicals	Inorganic Pigments Leather Material Protection Products Liquid Purification Technologies	✓
	ARLANXEO**	Tire & Specialty Rubbers High Performance Elastomers	

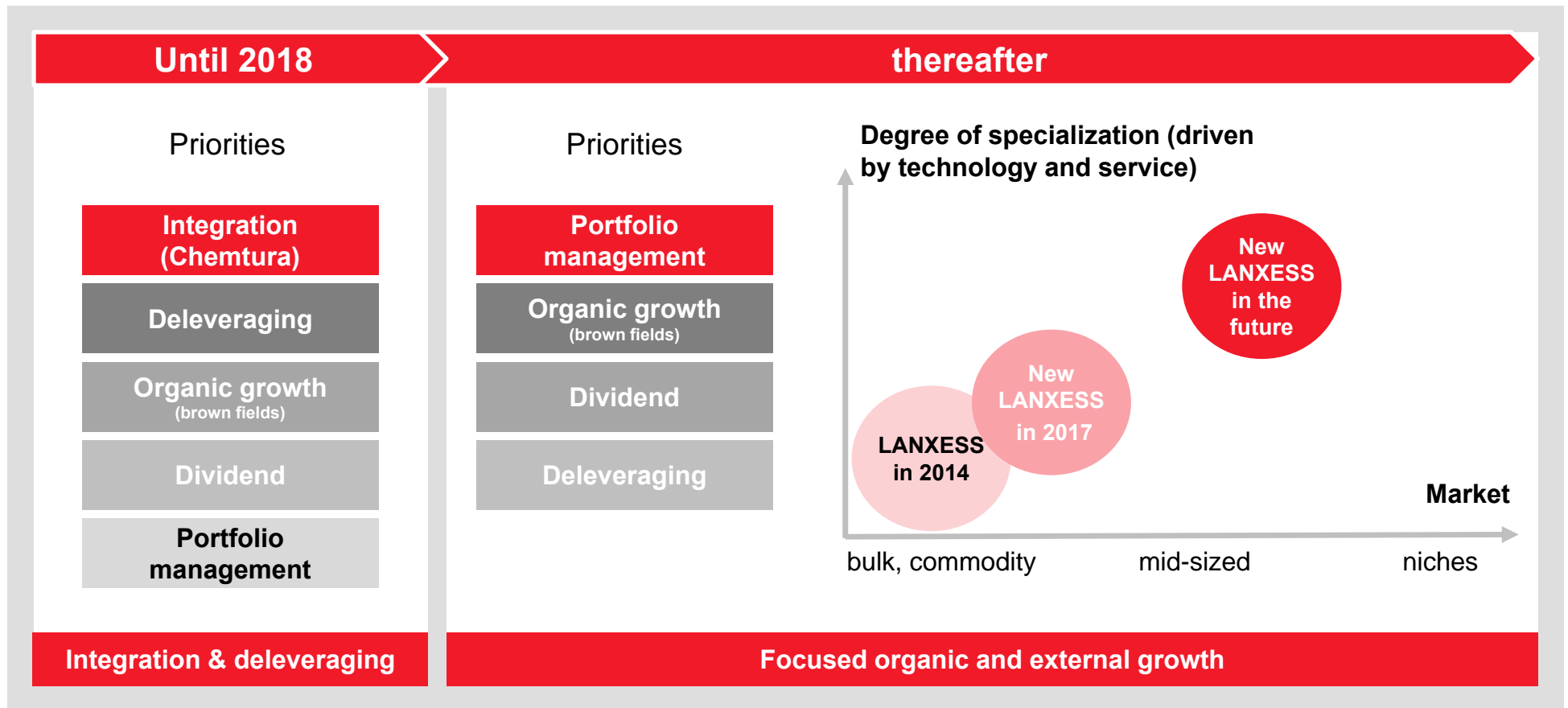
- First steps of portfolio optimization have been initiated in parts of LANXESS' portfolio
- Strategic directive for further portfolio optimization is already set

Ongoing implementation

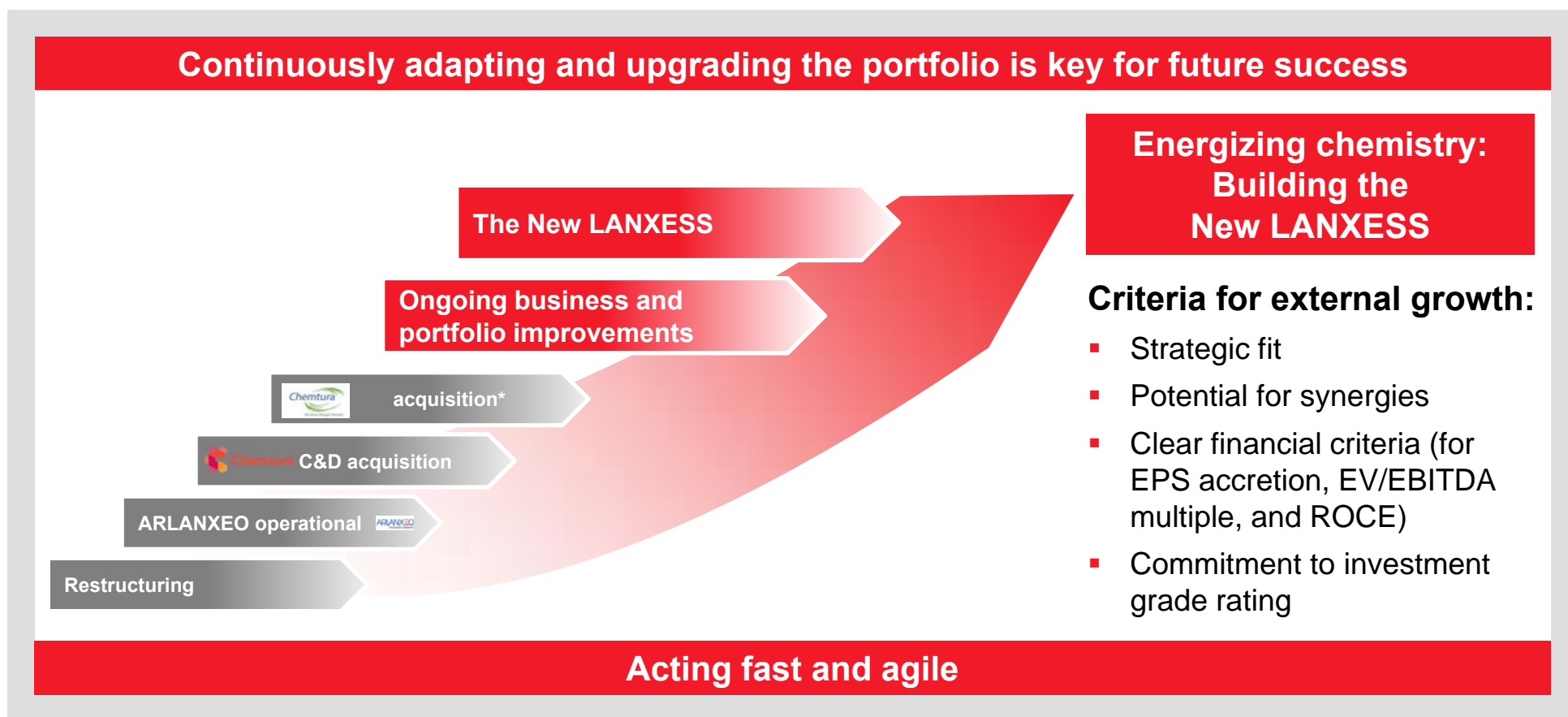
* Future reporting segment after planned acquisition of Chemtura

** ARLANXEO fully consolidated by LANXESS for the first three years (as of April 1, 2016)

Progressing very focused



The LANXESS journey will continue



* Closing expected mid 2017

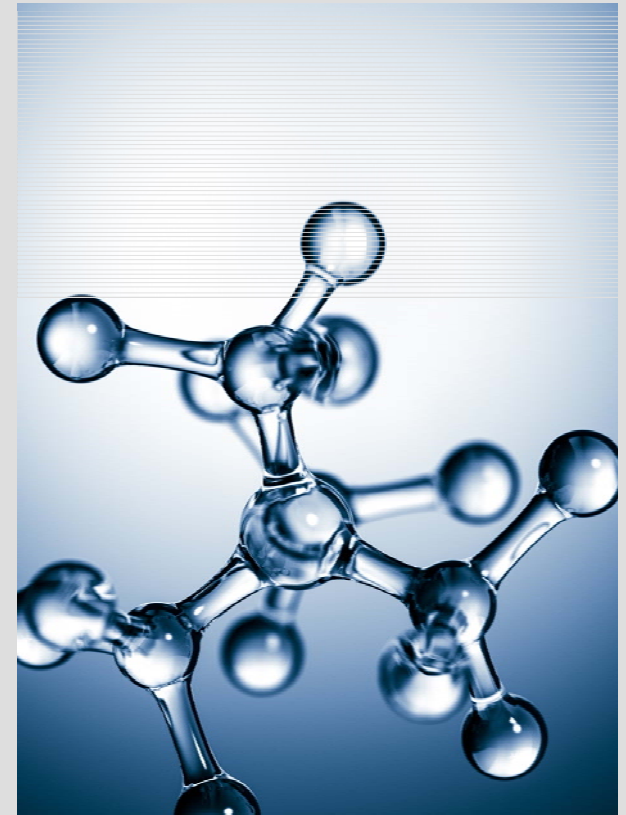
Building on our core strength

New LANXESS with strong foundation

Clear and prudent criteria for growth

Attractive organic and inorganic growth opportunities





Building a more resilient and cash generating company



Agenda

- Building a more resilient New LANXESS
- **Q3 2016 and guidance – Moving forward strategically and operationally**
- Backup

Q3 2016: Volume-driven earnings growth mitigated by margin pressure in ARLANXEO

Q3 yoy sales variances		Price	Volume	Currency	Portfolio	Total
	Adv. Intermediates	-8%	+7%	0%	-	-1%
	Perf. Chemicals	-3%	+5%	0%	+2%	+3%
	High Perf. Materials	-8%	+6%	0%	-	-2%
	ARLANXEO	-9%	+4%	0%	-	-5%
LANXESS		-7%	+5%	0%	0%	-2%

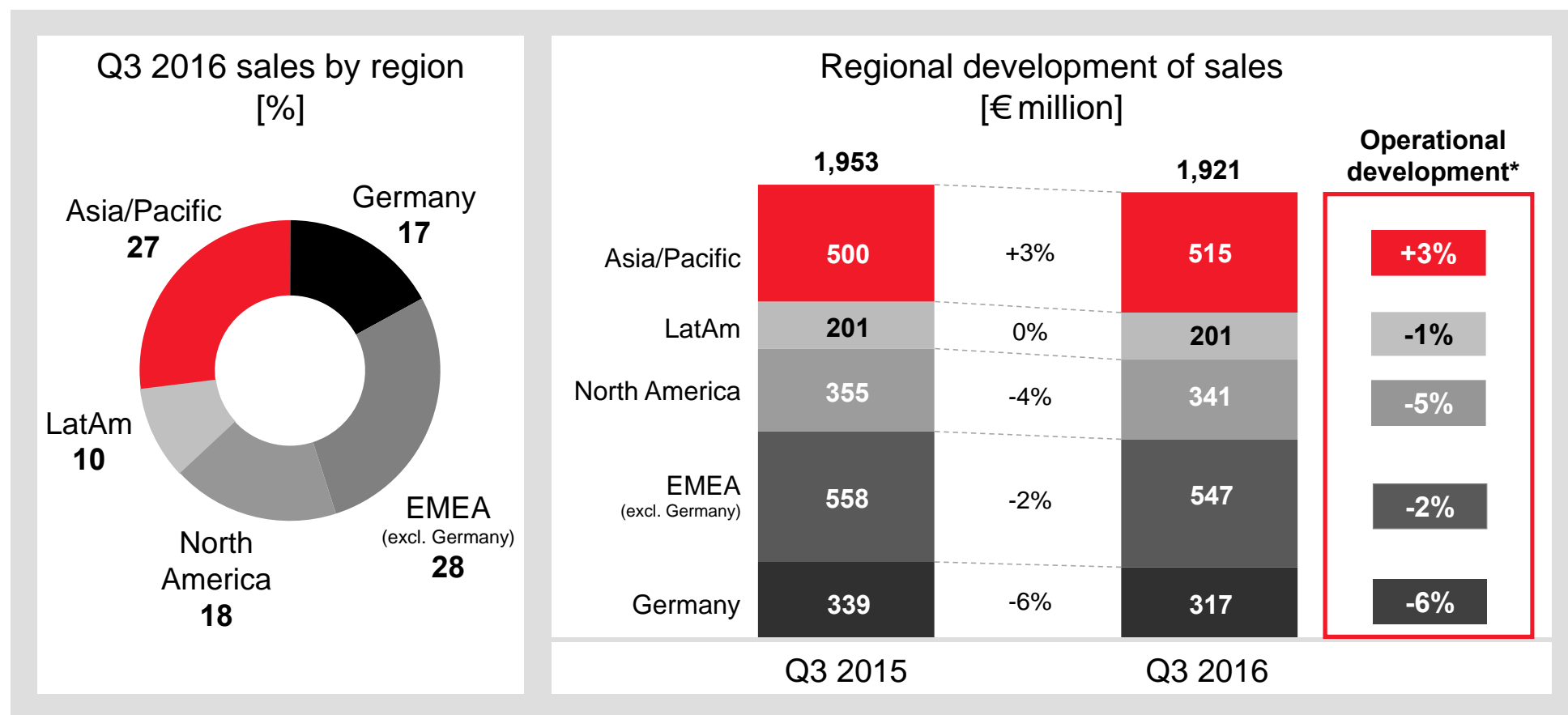
- Prices still shaped by raw material price pass-through
- Higher volumes across all segments; Advanced Intermediates vs low 2015 base
- Negligible FX effects in top line (nearly stable USD/EUR)

Q3 yoy EBITDA pre bridge [€ m]



- Strong volume growth and positive mix effects drive EBITDA
- Price/cost squeeze largely due to ARLANXEO
- Higher capacity utilization, savings and lower hedging expenses reflected in “Other”

Q3 2016: Strong Asia/Pacific demand compensates for raw material price pass-through visible in other regions



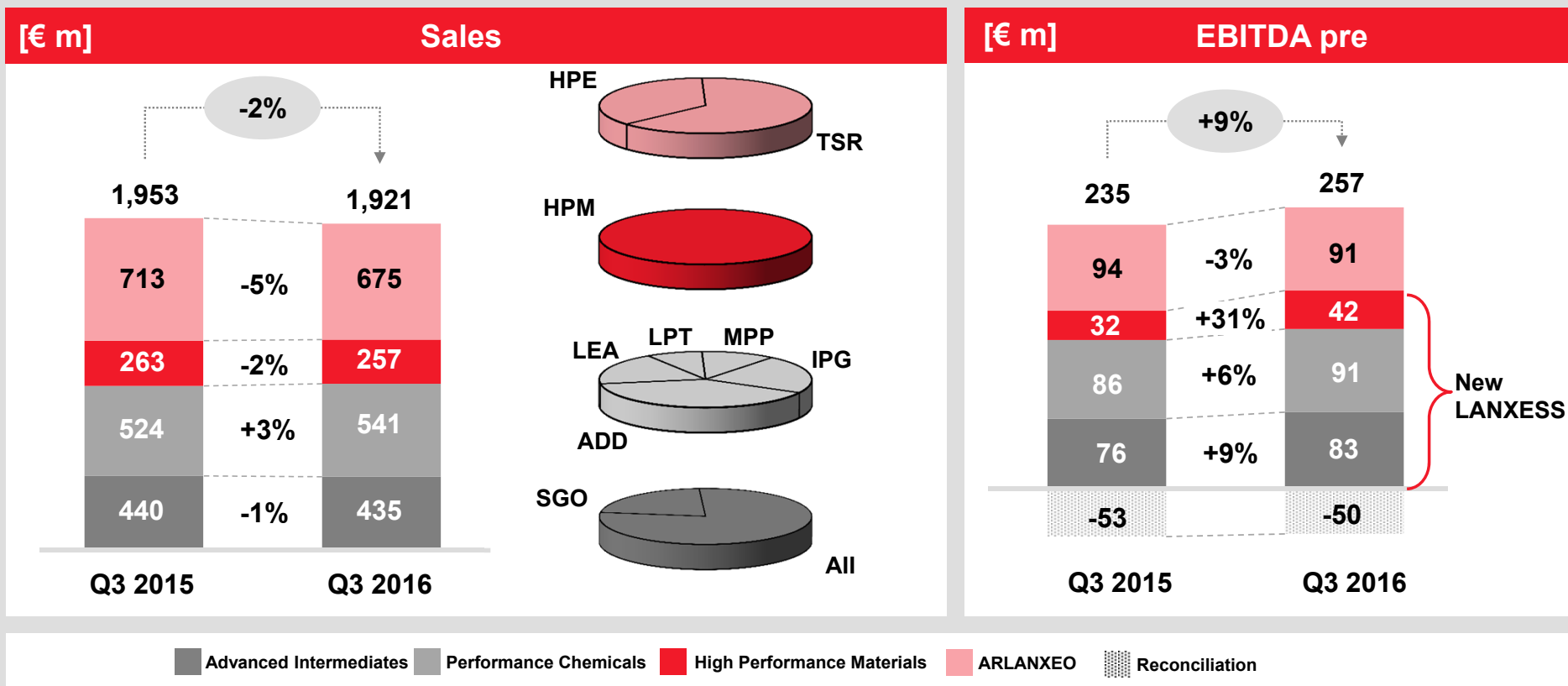
* Currency and portfolio adjusted

Q3 2016: Earnings growth reflects transformation towards New LANXESS

[€ m]	Q3 2015	Q3 2016	yoy in %	
Sales	1,953 (100%)	1,921 (100%)	-2%	<ul style="list-style-type: none"> ▪ Lower sales as higher volumes are offset by pass-through of lower raw material costs ▪ Improved utilization across all segments and accelerated savings compensates for price/cost squeeze in ARLANXEO ▪ SG&A under control ▪ EBITDA improves on good volumes and more efficient cost base
Cost of sales	-1,498 (77%)	-1,475 (77%)	2%	
Selling	-190 (10%)	-192 (10%)	-1%	
G&A	-70 (4%)	-67 (3%)	4%	
R&D	-32 (2%)	-34 (2%)	-6%	
EBIT	104 (5%)	122 (6%)	17%	
Non-controlling interests	0	-2 (0%)	<-100%	
Net Income	41 (2%)	62 (3%)	51%	
EPS pre	0.57	0.78	37%	
EBITDA	218 (11%)	241 (13%)	11%	
thereof exceptionals	-17 (1%)	-16 (1%)	6%	
EBITDA pre exceptionals	235 (12.0%)	257 (13.4%)	9%	

A good set of numbers

Q3 2016: New LANXESS segments contribute to EBITDA improvement



Total group sales including reconciliation

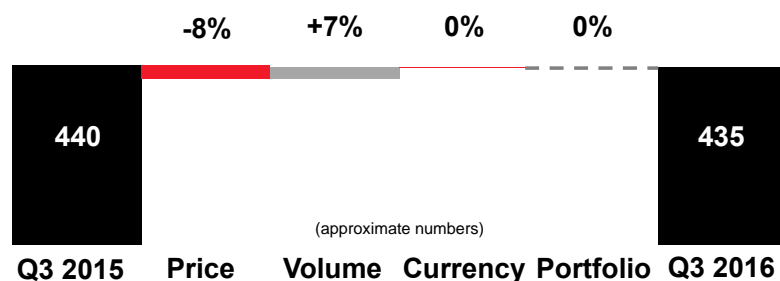
Advanced Intermediates: Stable sales and higher earnings on improved utilization

[€ m]	Q3 2015	Q3 2016	Δ
Sales	440	435	-1.1%
EBIT	52	57	9.6%
Depr. / Amort.	24	26	8.3%
EBITDA pre exceptionals	76	83	9.2%
Margin	17.3%	19.1%	
Capex	22	30	36.4%

	9M 2015	9M 2016	Δ
Sales	1,386	1,341	-3.2%
EBIT	173	184	6.4%
Depr. / Amort.	74	76	2.7%
EBITDA pre exceptionals	248	260	4.8%
Margin	17.9%	19.4%	
Capex	50	61	22.0%



Q3 sales bridge yoy [€ m]



Q3 yoy effects

- Raw material price pass-through reflected in lower prices
- Strong volume growth in BU All driven by nearly all markets and compared to a low base (unplanned maintenance in Q3 2015)
- BU SGO balances agro headwind with growth in fine chemicals (e.g. Saltidin)
- Higher utilization rates lead to lower idle costs and support EBITDA

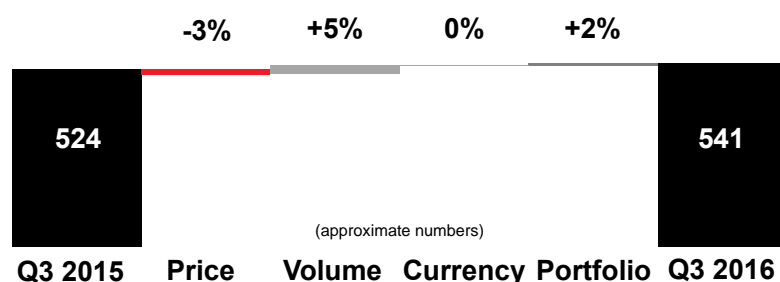
Performance Chemicals: Stability at attractive profitability

[€ m]	Q3 2015	Q3 2016	Δ
Sales	524	541	3.2%
EBIT	63	68	7.9%
Depr. / Amort.	23	23	0.0%
EBITDA pre exceptionals	86	91	5.8%
Margin	16.4%	16.8%	
Capex	33	32	-3.0%

9M 2015	9M 2016	Δ
1,610	1,617	0.4%
210	235	11.9%
65	68	4.6%
283	303	7.1%
17.6%	18.7%	
74	70	-5.4%



Q3 sales bridge yoy [€ m]



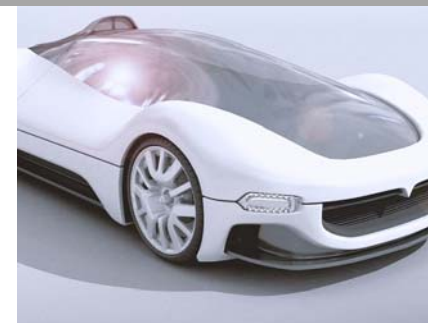
Q3 yoy effects

- Volume growth drives top line compensating for lower selling prices mainly in BU LEA (chrome ore price)
- Chemours' Clean & Disinfect business with first sales contribution (closing August 31, 2016)
- Higher volumes in nearly all BUs: esp. BU ADD across all additives, BU LEA in organic leather chemicals and BU MPP with strength in high-margin products
- EBITDA increases on higher volumes

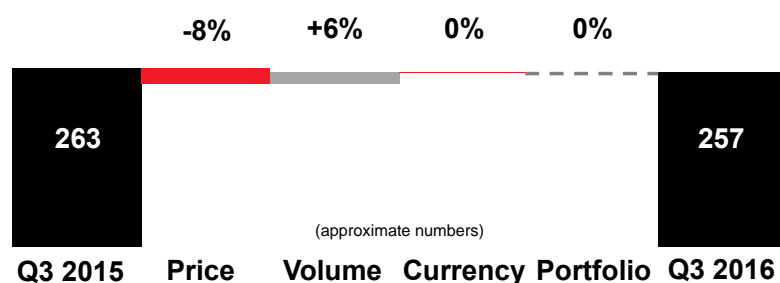
High Performance Materials: Earnings step change due to improved product mix and favorable markets

[€ m]	Q3 2015	Q3 2016	Δ
Sales	263	257	-2.3%
EBIT	21	31	47.6%
Depr. / Amort.	11	11	0.0%
EBITDA pre exceptionals	32	42	31.3%
Margin	12.2%	16.3%	
Capex	4	6	50.0%

9M 2015	9M 2016	Δ
847	805	-5.0%
76*	92	21.1%
34	33	-2.9%
90	125	38.9%
10.6%	15.5%	
15	15	0.0%



Q3 sales bridge yoy [€ m]



Q3 yoy effects

- Prices reflect lower input costs
- Volumes benefit from good demand in compounds across all regions; automobile notably strong in Asia
- Earnings and margin increase on the back of a positive mix effect due to a higher share of compounds
- Higher polyamide and compound volumes and respective higher capacity utilization support EBITDA

* Includes exceptional income from disposal of spare infrastructure

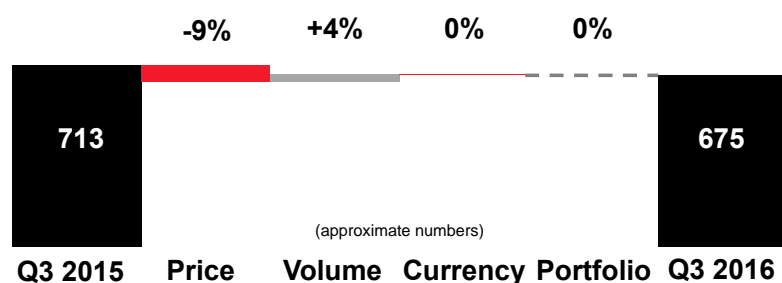
ARLANXEO: A decent quarter in a persistently challenging market

[€ m]	Q3 2015	Q3 2016	Δ
Sales	713	675	-5.3%
EBIT	40	36	-10.0%
Depr. / Amort.	52	55	5.8%
EBITDA pre exceptionals	94	91	-3.2%
Margin	13.2%	13.5%	
Capex	38	32	-15.8%

9M 2015	9M 2016	Δ
2,216	1,985	-10.4%
130	134	3.1%
163	165	1.2%
307	299	-2.6%
13.9%	15.1%	
81	72	-11.1%



Q3 sales bridge yoy [€ m]



Q3 yoy effects

- Persistent competitive price pressure in butyl rubber and EPDM exceeds raw material relief
- Continuing margin pressure in EPDM on rising raw material prices amid competitive pressure in Asia
- Volume growth in both BUs on the back of strong demand in Asia
- EBITDA supported by volume increase and respective better utilization

Q3 2016: Another quarter with improved cash generation

[€ m]	Q3 2015	Q3 2016
Profit before tax	68	100
Depreciation & amortization	114	119
Financial (gains) losses	17	9
Cash tax payments/refunds	-47	-37
Changes in other assets and liabilities	76	91
Operating cash flow before changes in WC	228	282
Changes in working capital	-38	22
Operating cash flow	190	304
Investing cash flow	46	-170
Thereof capex	-100	-106
Thereof Chemours' C&D acquisition	0	-198
Financing cash flow	-75	-264

- Operating cash flow improved in line with earnings improvement – free cash flow covered Chemours' C&D acquisition
- Change in other assets and liabilities reflects amongst others provisions for variable compensation
- Working capital reduction driven by lower receivables and higher payables
- Net cash outflow (~€200 m) for Chemours' C&D business reflected in investing cash flow
- Financing cash flow reflects €200 m repayment of bond

Balance sheet – Strong and ready to carry planned Chemtura acquisition

[€ m]	Dec 2015	Sept 2016
Total assets	7,219	8,242
Equity (incl. non-controlling interest)	2,323	3,453
Equity ratio	32%	42%
Net financial debt (after deduction of current financial assets)	1,211	203
Near cash, cash & cash equivalents	466	523
Pension provisions	1,215	1,479
ROCE¹	8.4%	8.2%
Net working capital	1,526	1,752
DSI (in days) ²	67	65
DSO (in days) ³	48	51

- Total assets higher with €1.2 bn cash-in for 50% ARLANXEO and respective increase in equity for non-controlling interest (April 1, 2016)⁴
- Pension provision up mainly on lower discount rates in Germany (1.5% from 3.0% year end '15)
- Rock solid balance sheet with very low net financial debt
- ROCE technically lower after balance sheet extension from ARLANXEO cash-in⁴
- DSO increase reflects strong business activity in Q3 vs year end 2015

¹ Based on last twelve months for EBIT pre

² Days sales of inventory calculated from quarterly sales

³ Days of sales outstanding calculated from quarterly sales

⁴ On April 1, 2016, LANXESS placed 50% of its rubber business in a joint venture with Saudi Aramco, receiving in return ~€1.2 bn in cash

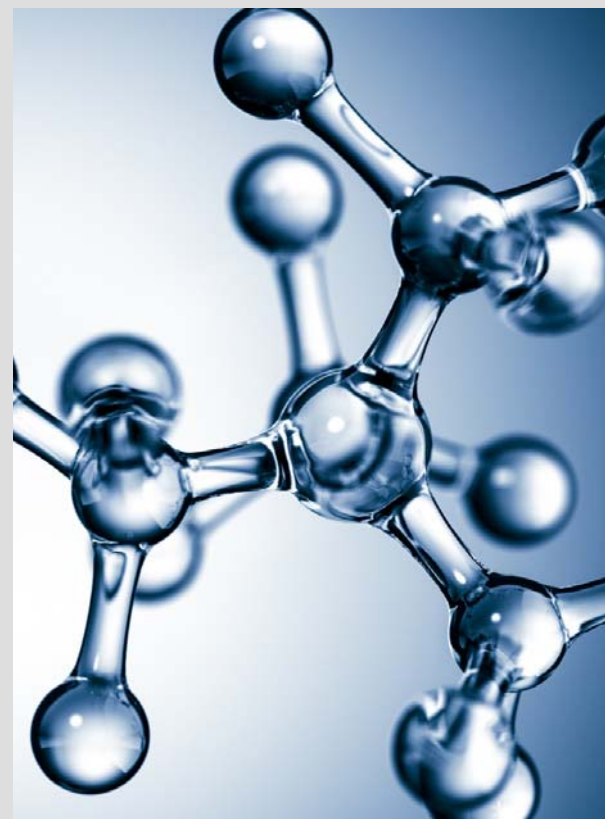
Guidance lifted on the back of good year-to-date performance

Updated: FY 2016 EBITDA pre now expected to be between €960 m – €1,000 m

- Good underlying business across the segments year-to-date
- Realignment progressing well with some accelerated savings

Considerations for Q4 2016: normal seasonal pattern, however some additional headwinds

- Advanced Intermediates with unusual strong prior-year base and agro business generally weaker this year (esp. for BU SGO in Q4 2016)
- Automobile weaker in Europe and US
- Continuing margin pressure in EPDM: competitive price pressure with rising raw material prices
- Suppliers' outages (Singapore and Europe) burden



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- Q3 2016 and guidance – Moving forward strategically and operationally
- **Backup**



Backup

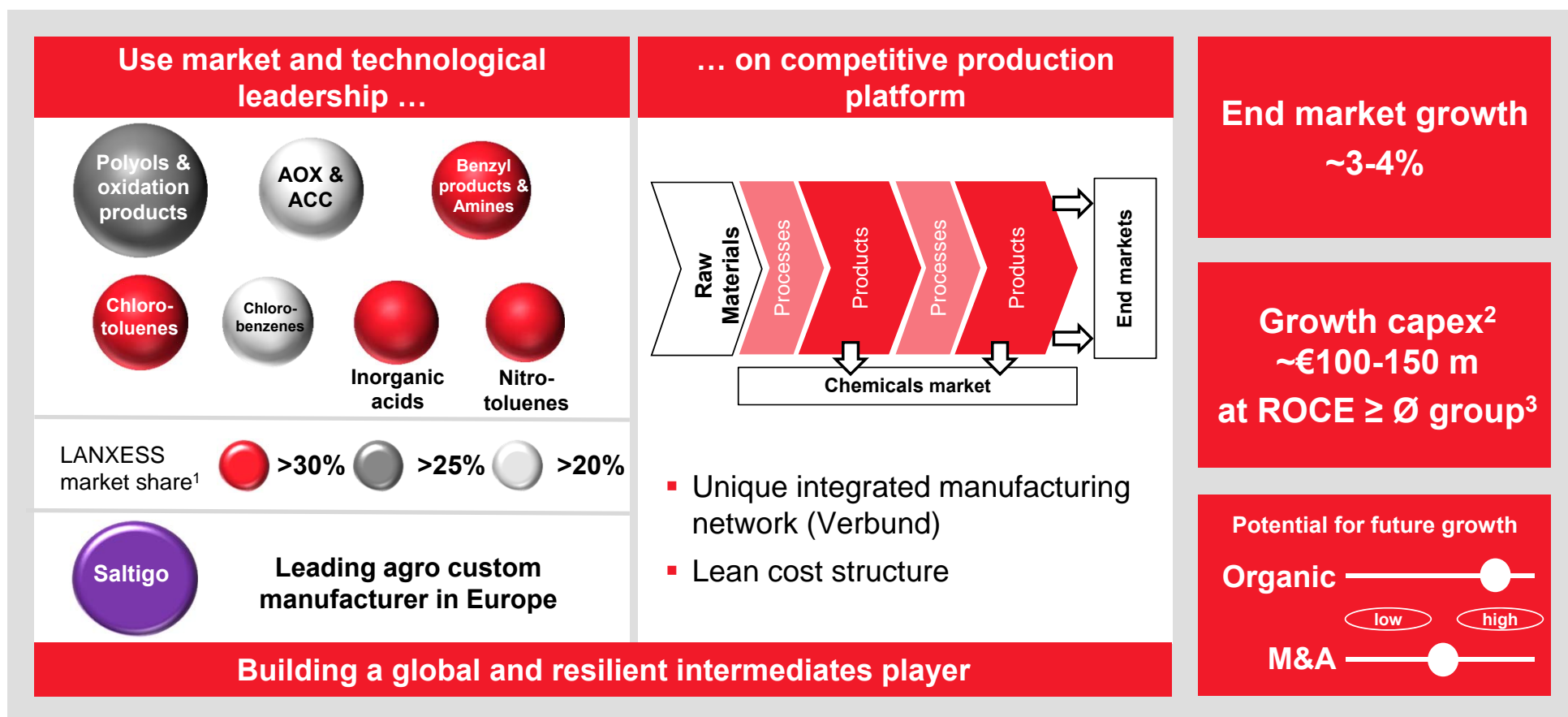
Housekeeping items

Additional financial expectations

- Capex 2016: ~€450 m (thereof ~€150 m ARLANXEO)
- Operational D&A 2016: ~€460 m (thereof ~€220 m ARLANXEO)
- Reconciliation 2016: underlying exp. of ~-€150 m EBITDA pre Hedging exp. now expected ~-€70 m (hedging guidance adjusted: additional relief in Recon from hedging is balanced by FX burden in operations)
- Annual tax rate:
 - 2016: around 2015 level
 - mid-term: 30-35% (for New LANXESS)



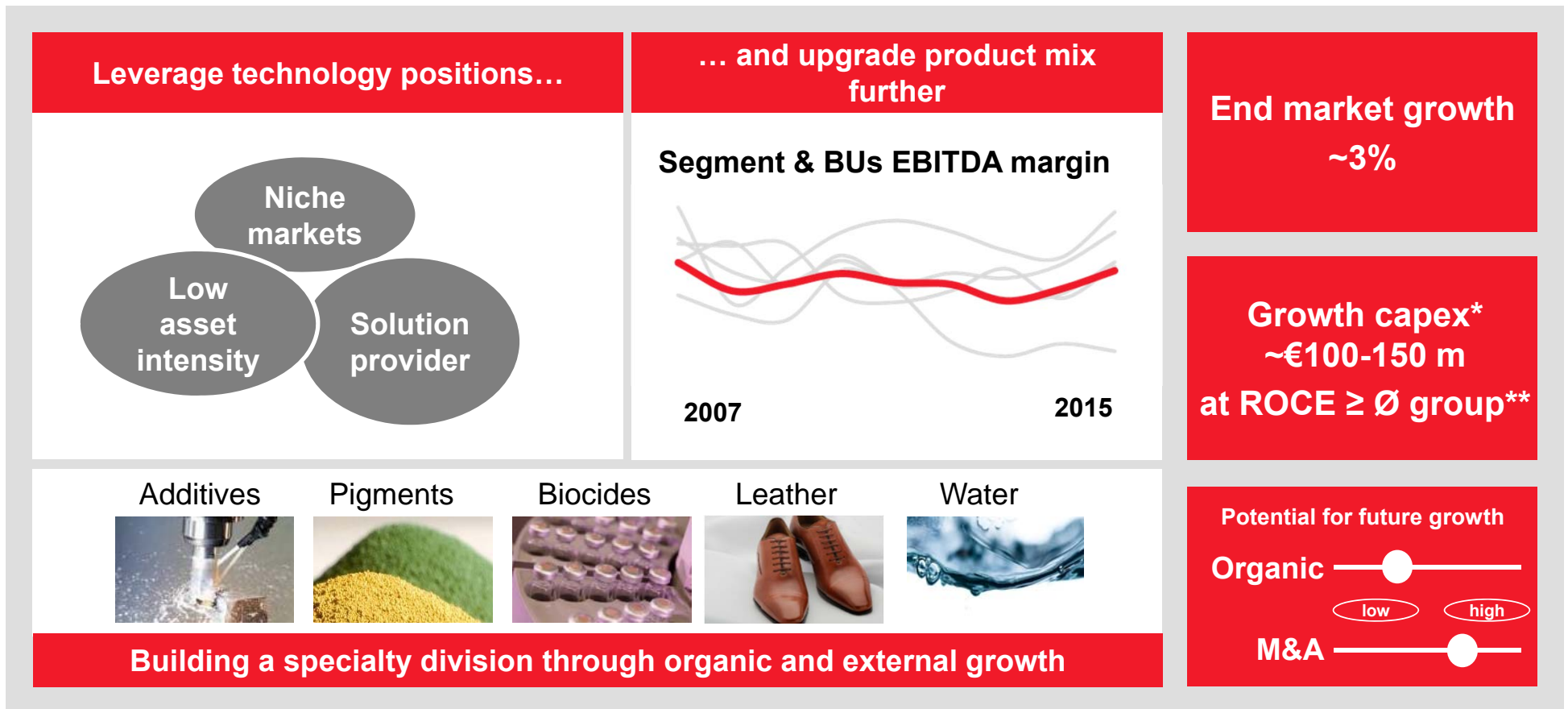
Advanced Intermediates: Efficient, resilient, expandable



Bubble sizes represents sales

¹ By capacity; ² Growth capex for the years 2016-2020; ³ Refers to New LANXESS

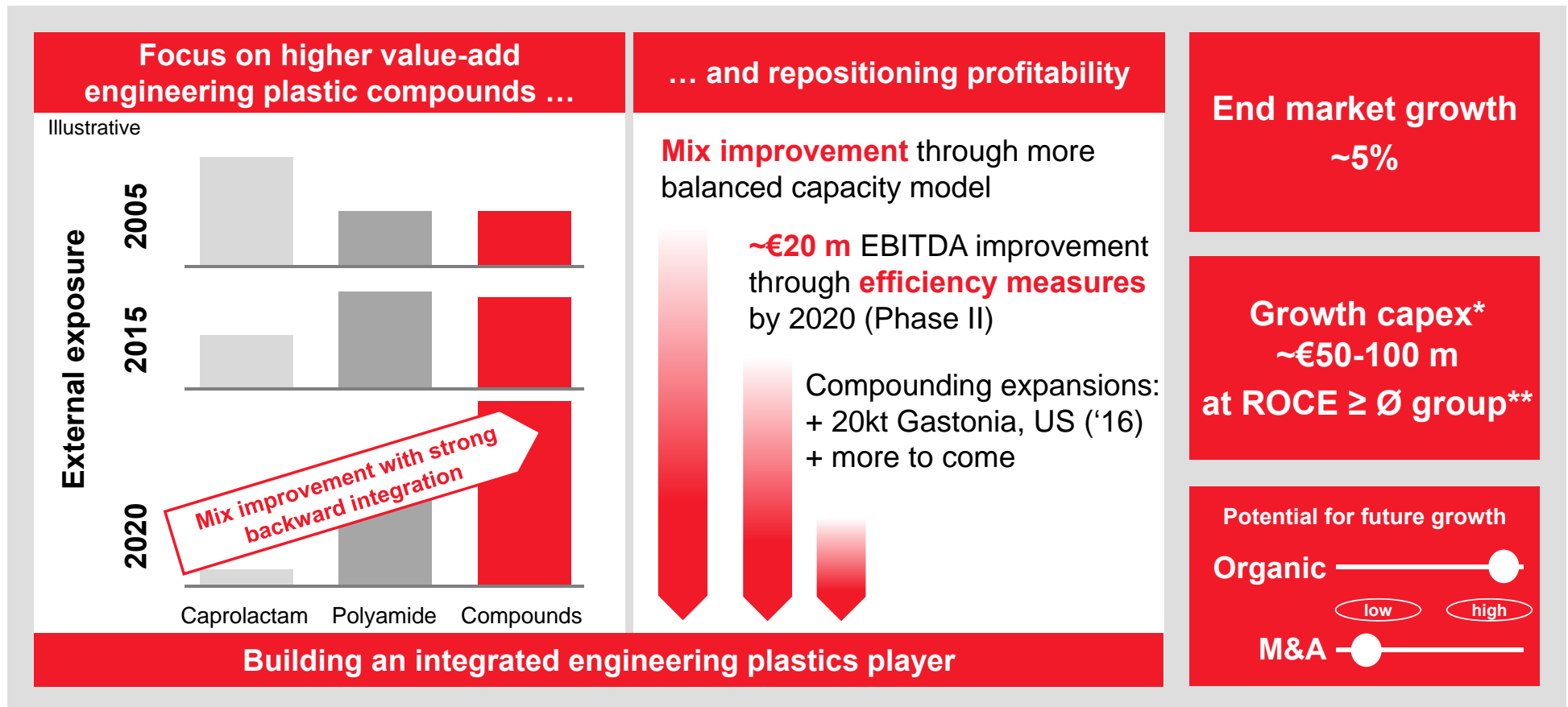
Performance Chemicals: Making them shine



* Growth capex for the years 2016-2020

** Refers to New LANXESS

High Performance Materials: It's growth and mix



* Growth capex for the years 2016-2020

** Refers to New LANXESS

Acquisition of Chemtura: Establishing a major global additives player



**A global, specialty chemical company
operating in the attractive field of additives**

Lubricant additives



Flame retardants



- Sales ~€1.5 bn
- EBITDA adj. ~€245 m
- ~2,500 employees
- 20 sites in 11 countries

Rationale of acquisition:

- Complementary additive businesses with significant synergies (~€100 m)
- Strengthening global presence and end market diversification
- Strengthening business risk profile

- Equity value ~€1.9 bn (\$33.50 per share)
- Net financial debt and pensions ~€500 m
→ Enterprise value of ~€2.4 bn

**EV/EBITDA ~7x
including synergies**

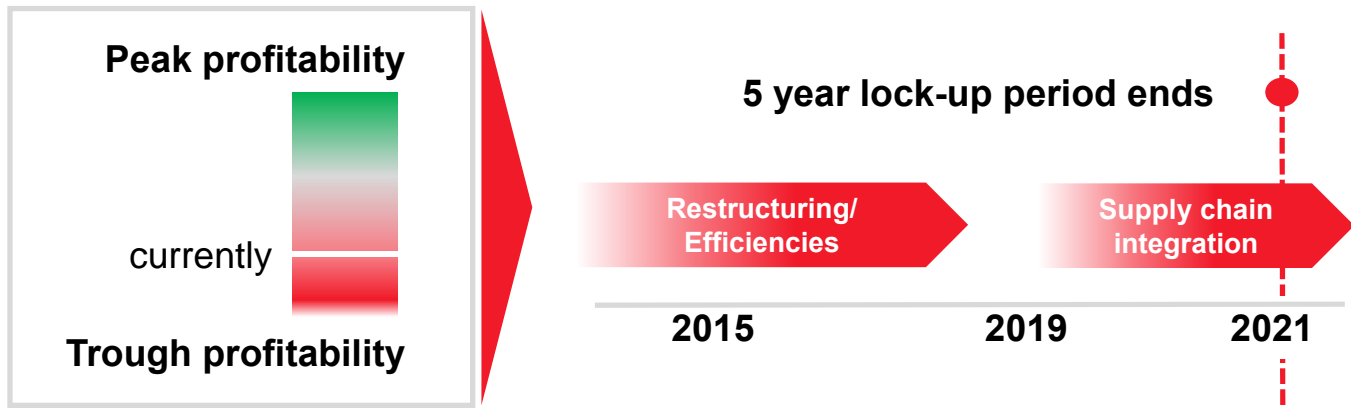
- Closing anticipated mid-2017

Sales and EBITDA are based on Q2 2016 LTM, USD/EUR 1.10

And finally a few thoughts on ARLANXEO

Excellent position through the strength of both partners

- Leadership position in most rubber types with global reach
- Leadership in quality and technology
- Improvement of production costs (restructuring and implementation of efficiency measures)
- Improvement of raw material access by building and integrating supply chains



End market growth
~3-4%

Well invested asset
base





Potential for future growth

Organic

low high

M&A

9M 2016: Good volume growth in all segments

9M yoy sales variances		Price	Volume	Currency	Portfolio	Total
 Adv. Intermediates	-7%	+4%	0%	-	-3%	
 Perf. Chemicals	-2%	+3%	0%	0%	0%	
 High Perf. Materials	-8%	+4%	0%	-	-5%	
 ARLANXEO	-11%	+1%	0%	-	-10%	
LANXESS	-7%	+3%	0%	0%	-5%	

- Lower selling prices in all segments reflect lower raw material costs
- All segments record volume growth; New LANXESS particularly strong
- Negligible currency and portfolio effects in sales

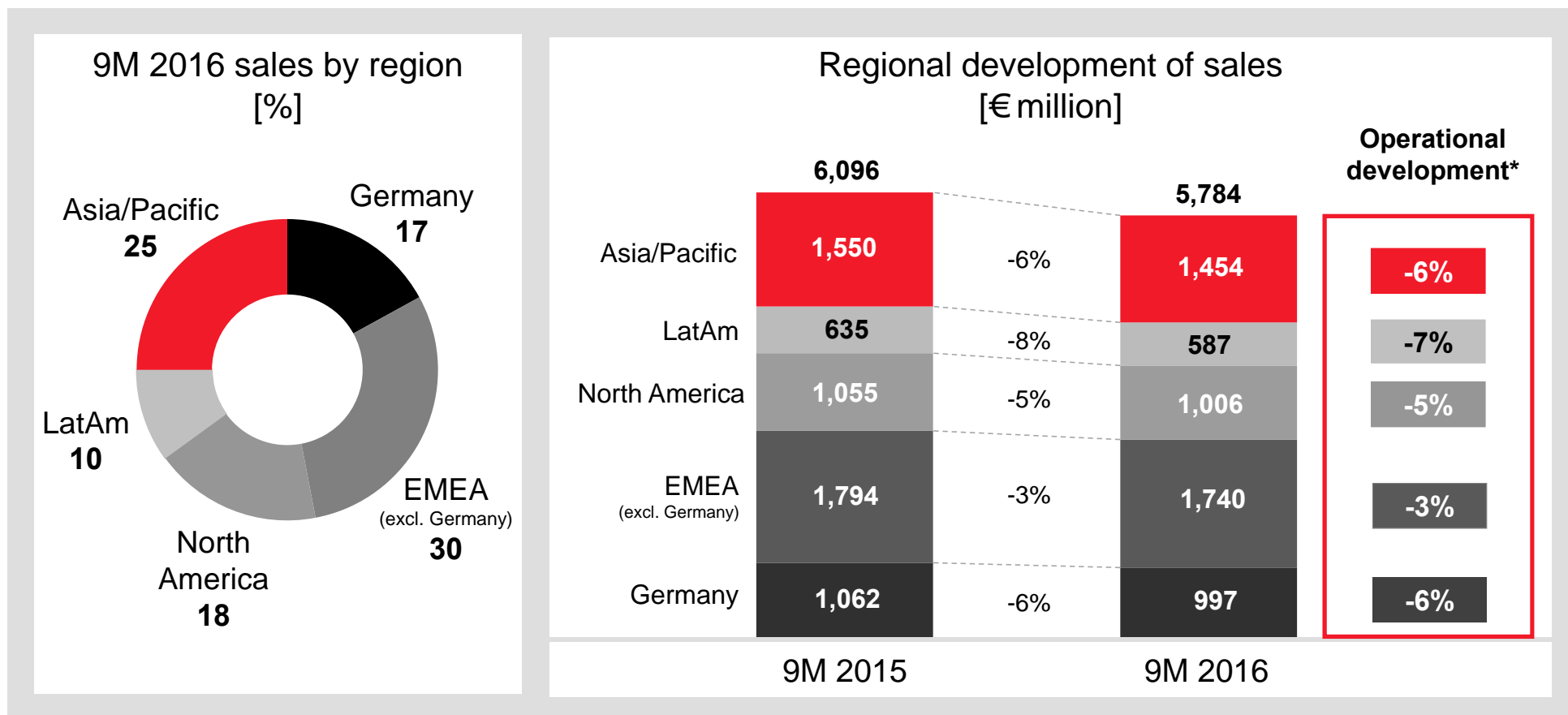
9M yoy EBITDA pre bridge [€ m]



- Higher volumes beneficial to EBITDA
- Price/cost squeeze largely due to ARLANXEO
- Positive effect from FX*, the absence of ramp-up and lower idle costs reflected in "Other"

* Lower hedging expenses and favorable emerging markets' currencies

9M 2016: Lower sales as raw material price pass-through outpaces volume growth

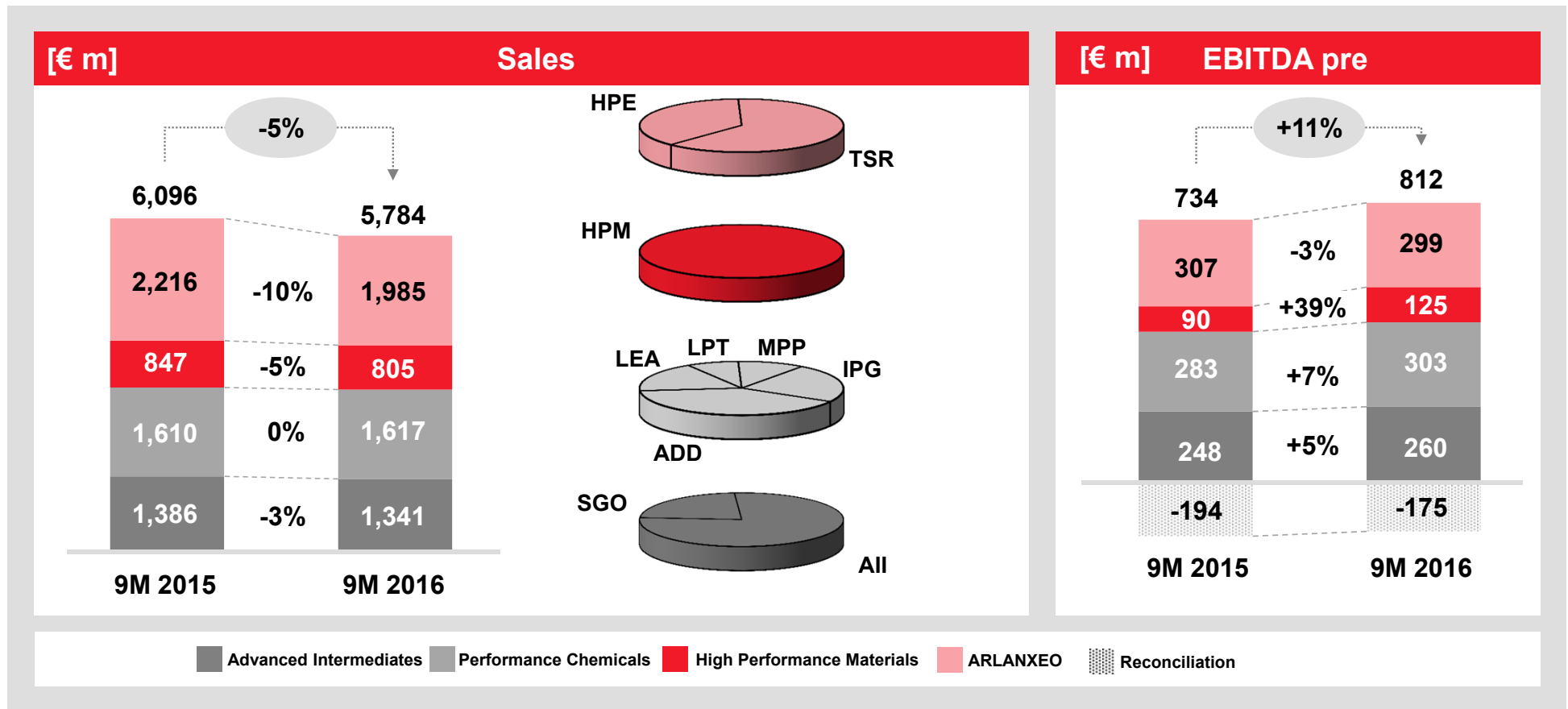


* Currency and portfolio adjusted

9M 2016: Realignment and underlying good business performance drive earnings

[€ m]	9M 2015	9M 2016	yoy in %	
Sales	6,096 (100%)	5,784 (100%)	-5%	<ul style="list-style-type: none"> ▪ Cost of sales decrease disproportionately to sales mainly due to lower idle costs, absence of ramp-up costs (~€25 m in Q1'15) and savings ▪ G&A influenced amongst other by dissynergies from ARLANXEO ▪ Net income and EPS pre increase on visible business improvement despite deduction of non-controlling interests
Cost of sales	-4,713 (77%)	-4,400 (76%)	7%	
Selling	-573 (9%)	-577 (10%)	-1%	
G&A	-202 (3%)	-212 (4%)	-5%	
R&D	-98 (2%)	-96 (2%)	2%	
EBIT	344 (6%)	429 (7%)	25%	
Non-controlling interests	-1 (0)	6 (0%)	>100%	
Net Income	150 (2%)	190 (3%)	27%	
EPS pre	1.97	2.28	16%	
EBITDA	692 (11%)	783 (14%)	13%	
thereof exceptionals	-42 (1%)	-29 (1%)	31%	
EBITDA pre exceptionals	734 (12.0%)	812 (14.0%)	11%	

9M 2016: Recovering earnings power



Total group sales include reconciliation

9M 2016: Continued strong cash flow conversion

[€ m]	9M 2015	9M 2016
Profit before tax	246	341
Depreciation & amortization	348	354
Gain from sale of assets	-42	0
Financial (gains) losses	49	42
Cash tax payments/refunds	-70	-98
Changes in other assets and liabilities	-28	96
Operating cash flow before changes in WC	503	735
Changes in working capital	-161	-203
Operating cash flow	342	532
Investing cash flow	-166	-1,095
Thereof capex	-229	-228
Thereof cash inflows from/cash outflows for financial assets	14	-481
Thereof CTA* funding & Chemours C&D acquisition	0	-398
Financing cash flow	-232	714

- Swing in changes in other assets and liabilities driven by effects from hedging of intercompany financing and less restructuring
- Investing cash flow reflects:
 - Investment in financial assets from funds received due to ARLANXEO closing**
 - €200 m funding for German pension assets (CTA)
 - ~€200 m for Chemours' C&D acquisition
- Financing cash flow reflects cash-in for 50% ARLANXEO share (~€1.2 bn) and repayment of several financial liabilities

* CTA: Contractual Trust Arrangement

** Closing of ARLANXEO on April 1, 2016, leading to cash-in of ~€1.2 bn

Balance sheet extended due to ARLANXEO effects

[€ m]	Dec'15	Sep'16		Dec'15	Sep'16
Non-current assets	4,180	4,400	Stockholders' equity	2,323	3,453
Intangible assets	300	481	attrib. to non-contr. interests	13	1,124
Property, plant & equipment	3,447	3,339	Non-current liabilities	2,936	3,218
Equity investments	0	0	Pension & post empl. provis.	1,215	1,479
Other investments	12	11	Other provisions	271	279
Other financial assets	21	19	Other financial liabilities	1,258	1,256
Deferred taxes	361	510	Tax liabilities	19	16
Other non-current assets	39	40	Other liabilities	127	104
			Deferred taxes	46	84
Current assets	3,039	3,842	Current liabilities	1,960	1,571
Inventories	1,349	1,395	Other provisions	411	467
Trade accounts receivable	956	1,084	Other financial liabilities	443	78
Other current financial assets	4	589	Trade accounts payable	779	727
Other current assets	264	251	Tax liabilities	85	138
Near cash assets	100	2	Other liabilities	242	161
Cash and cash equivalents	366	521			
Total assets	7,219	8,242	Total equity & liabilities	7,219	8,242

- €1.2 bn cash received from Saudi Aramco for 50% in ARLANXEO JV, mainly allocated to current financial assets as well as cash and cash equivalents; equity increased respectively with non-controlling interest of Saudi Aramco in ARLANXEO JV
- Financial liabilities down mainly due to €200 m bond repayment in September '16 (5.5% coupon)

Corporate Responsibility well integrated - achieving goals sustainably

Climate / Environmental goals

- Reduction of specific CO2 emission by 25%¹ until 2025
- Reduction of specific energy consumptions by 25%¹ until 2025
- Reduction of volatile organic compounds (NMVOC³) emissions by 25%¹ until 2025

Procurement initiatives

- 'Supplier Code of Conduct' for supplier selection and rating
- 'Together for Sustainability' initiative² for higher transparency in the supply chain (implementation of a global auditing program)

Safety goals

- Xact: Global safety program to improve occupational, process and plant safety (since 2011)
- Global management system for optimization of transportation of (dangerous) goods

Social initiatives and goals

- Global board initiative 'Diversity & Inclusion': raising the proportion of women in management to 20% by 2020
- Leverage water know-how: support of AMREF⁴
- Education initiatives with local and global commitment



¹ Base year: 2015; for CO₂: Scope 1 and Scope 2 emissions

² Members: BASF, Bayer, Evonik, Henkel, LANXESS, Akzo Nobel, Solvay

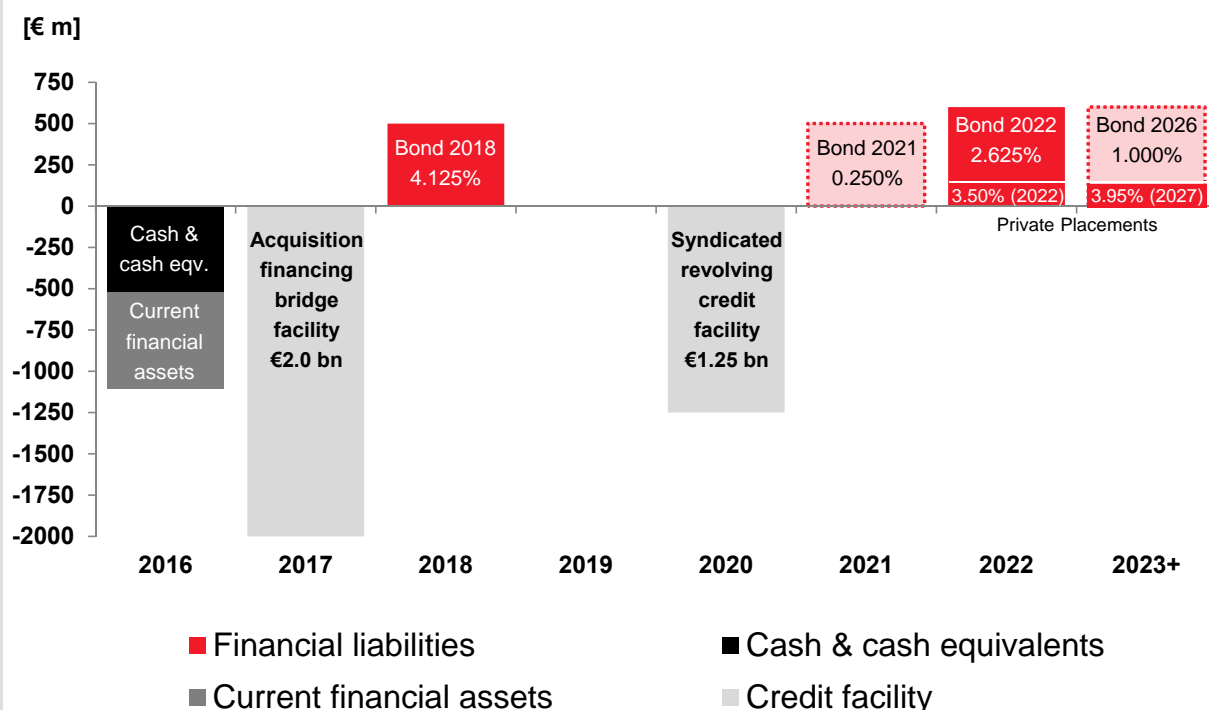
³ Non methane volatile organic compounds; ⁴ African Medical and Research Foundation

A well managed and conservative maturity profile

Long term financing secured

- Diversified financing sources
 - Bonds & private placements
 - Syndicated credit facility
- Average interest rate of financial liabilities < 2.5%
- All group financing executed without financial covenants
- Financing of Chemtura acquisition secured with cash on balance sheet and an initial bridge loan facility of €2.0 bn
- €1.0 bn of bonds issued with settlement on October 7, 2016

Liquidity and maturity profile as per September 2016*



* Bonds due in 2021 and 2026 were issued beginning of October 2016

High volatility in raw material prices

Global raw materials index*



- Sharp decline in raw material prices in Q4 2014/ Q1 2015 driven by a steep drop in the price of oil
- Raw material prices remained volatile, trending downwards through year end 2015
- 2016 with a moderate upward trend since the start of the year

* Source: LANXESS, average 2013 = 100%

Abbreviations

ARLANXEO

- TSR Tire & Specialty Rubbers
- HPE High Performance Elastomers

Performance Chemicals

- ADD Rhein Chemie Additives
- IPG Inorganic Pigments
- LEA Leather
- MPP Material Protection Products
- LPT Liquid Purification Technologies

Advanced Intermediates

- All Advanced Industrial Intermediates
- SGO Saltigo

High Performance Materials

- HPM High Performance Materials

Upcoming events 2017

Proactive capital market communication

- | | | |
|--|-------------------|----------------|
| ▪ Oddo Forum | January 5/6 | Lyon |
| ▪ Commerzbank German Investment Seminar | January 10/11 | New York |
| ▪ Unicredit/KeplerCheuvreux 16 th German Corporate Conference | January 16-18 | Frankfurt |
| ▪ Bankhaus Lampe Conference | February 2 | London |
| ▪ HSBC SRI Conference | February 7 | Frankfurt |
| ▪ FY results 2016 | March 16 | |
| ▪ Q1 results 2017 | May 11 | |
| ▪ Annual General Meeting | May 26 | Cologne |
| ▪ Q2 results 2017 | August 10 | |
| ▪ Q3 results 2017 | November 9 | |

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